|  |  |  | $J_{1}$ | E |  |  |  | ENT | $4.2$ | $\begin{array}{\|l\|l\|} \hline \text { P/E } \\ \text { RATIC } \end{array}$ | $11$ | $\left(\begin{array}{l} \mathrm{Trai} \\ \mathrm{Mec} \end{array}\right.$ | $\text { ng: } 8.0$ | $\begin{aligned} & \text { RELATII } \\ & \text { P/E RAT } \end{aligned}$ | $0.7$ | $\begin{array}{\|l} \hline \text { DIV'D } \\ \text { YLD } \end{array}$ |  |  | $\begin{aligned} & \text { ALUE } \\ & \text {-INE } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TIMELIN | $\text { NESS } 3$ | Raised 1/2 | 27/12 | High: Low: | $\begin{array}{r} 72.2 \\ 6.9 \\ \hline \end{array}$ | $\begin{array}{r} 11.1 \\ 1.1 \end{array}$ | 12.3 3.3 | $\begin{array}{r} \hline 13.9 \\ 9.3 \end{array}$ | $\begin{aligned} & 22.0 \\ & 10.6 \end{aligned}$ | $\begin{aligned} & 29.6 \\ & 17.5 \end{aligned}$ | $\begin{aligned} & 27.3 \\ & 18.1 \end{aligned}$ | $\begin{array}{r} 28.1 \\ 7.4 \end{array}$ | $\begin{array}{r} 19.5 \\ 9.0 \end{array}$ | $\begin{aligned} & 21.1 \\ & 15.5 \end{aligned}$ | $\begin{aligned} & \hline 23.4 \\ & 11.5 \end{aligned}$ | $\begin{aligned} & 14.6 \\ & 12.5 \end{aligned}$ |  |  | Target Pri 2015 20 | Range 2017 |
| SAFET <br> TECHN | AL | Raised 4/ |  | $\begin{array}{\|c\|} \hline \text { LEGEN } \\ \hline \ldots .5 \\ \hline \text { Rel } \end{array}$ | $\begin{aligned} & \text { vDS } \\ & 5 \times \text { " } \\ & \text { lative Prich } \end{aligned}$ | Flow" p sh Strength |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\text { BETA } 1$ | . 25 ( 1.00 | Market) |  | 3-for-1 | it 10/00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 60 |
|  | -17 P |  |  | Shaded | as in | ece |  |  |  |  |  |  |  |  |  |  |  |  |  | 50 |
|  |  |  | n'1 Total |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 40 |
|  | Price | ain |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 30 25 |
| High Low | $\begin{array}{cc} 30 \\ 20 \\ \hline \end{array}+$ | 10\%) | $\begin{aligned} & 23 \% \\ & \mathbf{1 1 \%} \\ & \hline \end{aligned}$ |  |  |  |  |  |  | 11 |  |  |  |  |  |  |  |  |  | 20 |
| Inside | Decis | S |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 15 |
| - | J J | s 0 | D J |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| to Buy | 00 | 101 | $\begin{array}{llll}0 & 0 & 0 \\ 3\end{array}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | -10 |
| $\begin{aligned} & \text { Options } \\ & \text { to Sell } \end{aligned}$ | $\begin{array}{lll}2 & 0 & 0 \\ 3 & 0 & 0\end{array}$ | $\begin{array}{lll}1 & 0 & 0 \\ 0 & 0 & 0\end{array}$ | 3 0 0 <br> 1 0 0 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 7.5 |
| Institu | ${ }_{2} 220011$ | ${ }_{302011}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| to Buy to Sell | 373 358 | 357 | 349 | shares |  |  |  |  |  |  |  |  |  | \||| |  |  |  | $\begin{aligned} & 1 \\ & 3 \mathrm{yr} \\ & \mathrm{yr} . \end{aligned}$ | $\begin{array}{rr} -42.5 & -0.4 \\ 28.6 & 163.8 \end{array}$ |  |
| it Sell Hld's(000) | 12386391 | 2223511 | 140996 |  |  | , |  | 听\| |  |  |  |  |  |  |  |  |  | 5 yr . | $\begin{array}{ll}\text { 22.9 } & 31.7\end{array}$ |  |
| 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 003 ${ }^{\text {D }}$ | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | ${ }^{\circ} \mathrm{VAL}$ | E LINE PUB. LLC | 15-17 |
| 5.32 | 5.89 | 5.02 | 5.84 | 7.87 | 6.81 | 2.64 | 2.30 | 2.74 | 2.95 | 3.31 | 3.74 | 3.84 | 3.47 | 4.25 | 5.21 | 5.35 | 5.80 | Revenu | ser sh | 7.75 |
| . 92 | 1.09 | . 94 | 1.15 | 1.75 | . 90 | . 05 | . 47 | . 85 | 1.17 | 1.51 | 1.83 | 2.01 | 1.86 | 2.64 | 2.49 | 2.05 | 2.25 | "Cash | ow" per sh | 3.15 |
| . 50 | . 62 | . 50 | . 67 | 1.23 | . 17 | d. 33 | . 10 | .45 | . 85 | 1.12 | 1.41 | 1.53 | 1.35 | 2.07 | 1.78 | 1.35 | 1.50 | Earnin | per sh A | 2.25 |
| . 24 | . 24 | . 24 | . 24 | . 24 | . 12 | .- |  | .- | .- | .- | . 10 | . 20 | . 20 | . 20 | . 23 | . 30 | . 32 | Div'ds | ecl'd per sh | . 50 |
| . 87 | 1.12 | 1.03 | 1.00 | 1.65 | 1.95 | . 30 | . 27 | . 61 | 1.00 | . 76 | . 80 | 1.24 | . 57 | . 65 | 1.61 | 1.75 | 1.75 | Cap'I | ending per sh | 1.95 |
| 1.38 | 1.78 | 2.14 | 3.01 | 11.50 | 5.88 | 3.79 | 4.01 | 2.65 | 3.61 | 4.63 | 6.06 | 8.68 | 10.01 | 12.41 | 13.91 | 15.00 | 16.25 | Book V | lue per sh B | 23.25 |
| 686.10 | 694.80 | 694.50 | 736.20 | 924.10 | 921.00 | 1197.0 | 1343.0 | 1408.0 | 1552.0 | 1565.0 | 1568.0 | 1548.0 | 1553.0 | 1561.0 | 1515.0 | 1500.0 | 1500.0 | Comm | Shs Outst'g ${ }^{\text {C }}$ | 1550.0 |
| 24.7 | 25.4 | 24.3 | 33.8 | 58.1 | NMF | -- | 77.3 | 26.0 | 19.0 | 20.7 | 16.7 | 12.9 | 10.8 | 8.8 | 9.8 | Bold fig | res are | Avg | IP/E Ratio | 12.0 |
| 1.55 | 1.46 | 1.26 | 1.93 | 3.78 | NMF | -- | 4.41 | 1.37 | 1.01 | 1.12 | . 89 | . 78 | . 72 | . 56 | . 62 |  | Line | Relativ | P/E Ratio | . 80 |
| 1.9\% | 1.5\% | 2.0\% | 1.1\% | .3\% | .6\% | -- |  | -- |  |  | .4\% | 1.0\% | 1.4\% | 1.1\% | 1.3\% |  |  | Avg An | I Div'd Yield | .8\% |
| CAPITAL STRUCTURE as of 12/31/11 <br> Total Debt $\$ 2391$ mill. Due in 5 Yrs $\$ 558.0$ mill. <br> LT Debt $\$ 2364$ mill. LT Interest $\$ 95.0$ mill. <br> (Capital lease obligations are $\$ 397$ million) <br> (LT interest earned: about 25X) |  |  |  |  |  | 3164.0 | 3090.0 | 3854.0 | 4579.0 | 5174.0 | 5860.0 | 5948.0 | 5395.0 | 6632.0 | 7890.0 | 8000 | 8700 | Reven | (\$mill) | 12000 |
|  |  |  |  |  |  | .7\% | 12.5\% | 24.1\% | 28.0\% | 28.6\% | 31.7\% | 33.0\% | 26.3\% | 34.2\% | 35.5\% | 34.0\% | 35.0\% | Opera | Margin | 36.5\% |
|  |  |  |  |  |  | 618.0 | 517.0 | 523.0 | 512.0 | 580.0 | 597.0 | 684.0 | 782.0 | 846.0 | 957.0 | 1000 | 1050 | Deprec | tion (\$mill) | 1200 |
|  |  |  |  |  |  | d348.0 | 128.0 | 674.0 | 1299.0 | 1785.0 | 2267.0 | 2424.0 | 2114.0 | 3275.0 | 2820.0 | 2100 | 2315 | Net Pro | (\$mill) | 3660 |
|  |  |  |  | 0\% of Ca |  | -- | -- | 34.0\% | 18.3\% | 14.5\% | 10.4\% | 13.1\% | 3.1\% | 3.0\% | 12.9\% | 20.0\% | 20.0\% | Income | ax Rate | 20.0\% |
| Leases, Uncapitalized Annual rentals \$42.4 mill. |  |  |  |  |  | NMF | 4.1\% | 17.5\% | 28.4\% | 34.5\% | 38.7\% | 40.8\% | 39.2\% | 49.4\% | 35.7\% | 26.3\% | 26.6\% | Net Pro | Margin | 30.5\% |
| Pension Assets-12/11 \$2770 mill. Oblig. \$3224 mill. |  |  |  |  |  | 2145.0 | 1141.0 | 945.0 | 1644.0 | 2479.0 | 2782.0 | 2567.0 | 3982.0 | 6873.0 | 6580.0 | 6610 | 6785 | Worki | Cap'I (\$mill) | 9900 |
|  |  |  |  |  |  | 3963.0 | 2668.0 | 2214.0 | 1789.0 | 1696.0 | 1514.0 | 1527.0 | 1930.0 | 2262.0 | 2364.0 | 2920 | 3400 | Long-T | $m$ Debt (\$mill) | 3600 |
| Pfd Stock None |  |  |  |  |  | 4691.0 | 5464.0 | 3816.0 | 5609.0 | 7246.0 | 9496.0 | 13443 | 15543 | 19375 | 21078 | 22530 | 24395 | Shr. Eq | ty (\$mill) | 36000 |
| Common Stock 1,518,270,483 shs.as of $1 / 31 / 12$ |  |  |  |  |  | NMF | 2.3\% | 12.1\% | 18.3\% | 20.4\% | 21.0\% | 16.4\% | 12.3\% | 15.4\% | 12.3\% | 8.5\% | 8.5\% | Return | Total Cap'l | 9.5\% |
|  |  |  |  |  |  | NMF | 2.3\% | 17.7\% | 23.2\% | 24.6\% | 23.9\% | 18.0\% | 13.6\% | 16.9\% | 13.4\% | 9.5\% | 9.5\% | Return | Shr. Equity | 10.0\% |
| MARKET CAP: \$21.6 billion (Large Cap) |  |  |  |  |  | $\begin{aligned} & \hline \text { NMF } \\ & \text { NMF } \end{aligned}$ | $\begin{aligned} & \hline 2.0 \% \\ & 15 \% \end{aligned}$ | $\begin{array}{r} 17.9 \% \\ 1 \% \end{array}$ | $\begin{array}{r} 23.2 \% \\ \hline . \end{array}$ | $\begin{array}{r} \hline 24.6 \% \\ \hline \end{array}$ | $\begin{array}{r} 22.2 \% \\ 7 \% \end{array}$ | $\begin{array}{\|c\|} \hline 15.7 \% \\ 13 \% \end{array}$ | $\begin{array}{r} 11.6 \% \\ 15 \% \end{array}$ | $\begin{array}{\|r\|} \hline 15.3 \% \\ 10 \% \end{array}$ | $\begin{array}{r} \hline 11.7 \% \\ 13 \% \end{array}$ | $\begin{gathered} \hline 7.5 \% \\ 21 \% \end{gathered}$ | $\begin{aligned} & 7.5 \% \\ & 20 \% \end{aligned}$ | Retained to Com Eq All Div'ds to Net Prof |  | 8.0\% |
| CURRE | NT POSI | TION | 2009 | 201012 | 2/31/11 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 21\% |


| (\$MILL.) |  |  |  |
| :---: | :---: | :---: | :---: |
| Cash Assets | 3583.0 | 6350.0 | . 05825.0 |
| Receivables | 753.0 | 973.0 | 1082.0 |
| Inventory (LIFO) | 579.0 | 738.0 | - 975.0 |
| Other | 606.0 | 798.0 | - 795.0 |
| Current Assets | 5521.0 | 8859.0 | - 8677.0 |
| Accts Payable | 550.0 | 798.0 | O 977.0 |
| Debt Due | 74.0 | 57.0 | . 27.0 |
| Other | 915.0 | 1131.0 | . 1093.0 |
| Current Liab. | 1539.0 | 1986.0 | 2 2097.0 |
| ANNUAL RATES of change (per sh) | $\begin{gathered} \text { Past } \\ 10 \text { Yrs. } \end{gathered}$ | $\begin{aligned} & \text { Past Es } \\ & 5 \text { Yrs. } \end{aligned}$ | $\begin{aligned} & \text { Est'd '09-'11 } \\ & \text { to '15-17 } \end{aligned}$ |
| Revenues | -4.5\% | 7.5\% | 10.5\% |
| "Cash Flow" | 6.5\% | 14.5\% | 5.0\% |
| Earnings | 9.5\% | 16.5\% | 4.5\% |
| Dividends | 0.5\% |  | 15.5\% |
| Book Value | 6.0\% | 27.0\% | 11.5\% |


| Cal- endar |  |  |  |  | Full <br> Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2009 | 989 | 1395 | 1479 | 1532 | 5395 |
| 2010 | 1553 | 1712 | 1602 | 1765 | 6632 |
| 2011 | 1923 | 2005 | 2075 | 1887 | 7890 |
| 2012 | 1910 | 2000 | 2025 | 2065 | 8000 |
| 2013 | 2110 | 2150 | 2190 | 2250 | 8700 |
| Calendar | $\begin{gathered} \text { EARNINGS PER SHARE A } \\ \text { Mar.Per Jun.Per Sep.Per Dec.Per } \\ \hline \end{gathered}$ |  |  |  | Full Year |
| 2009 | . 10 | . 39 | . 42 | . 44 | 1.35 |
| 2010 | . 52 | . 58 | . 51 | . 46 | 2.07 |
| 2011 | . 47 | . 48 | . 51 | . 32 | 1.78 |
| 2012 | . 30 | . 30 | . 35 | . 40 | 1.35 |
| 2013 | . 35 | . 35 | . 40 | . 40 | 1.50 |
| Cal- | QUARTERLY DIVIDENDS PAIDB |  |  |  | Full |
| endar | Mar. 3 | Jun. 30 | Sep. 30 | Dec. 31 | Year |
| 2008 | . 05 | . 05 | . 05 | . 05 | . 20 |
| 2009 | . 05 | . 05 | . 05 | . 05 | . 20 |
| 2010 | . 05 | . 05 | . 05 | . 05 | . 20 |
| 2011 | . 05 | . 05 | . 05 | . 075 | . 23 |
| 2012 | . 075 |  |  |  |  |

BUSINESS: Corning Inc. operates in five segments: Display Technologies ( $40 \%$ of '11 sales), glass substrates for liquid crystal displays; Telecommunications (26\%), optical fiber/cable, hardware, equipment; Environmental Technologies (13\%), emission-control substrates; Specialty Materials (14\%), semiconductor optics; Life Sciences (7\%), plastic labware; \& Non-segment (less than $1 \%$ ),
Corning Inc. should remain a cash cow, but we are cutting our 2012 and 2013 estimates. Corning spent over \$1 billion dollars in 2011 on share buybacks and dividends. It also plans to continue repurchasing if management believes GLW stock is undervalued. However, most glass display makers like Corning are cutting output by about 25\% right now. Cost pressures caused by the maturation of the flat-panel television business bode ill for the company in the short term.
Corning foresees further double-digit drops in the first quarter in glass display prices affecting its biggest segment, Display Technologies. Similarly, earnings from equity (Corning has a joint venture with Samsung in making displays) are expected to be signicantly lower in the opening period. As a result, we cut our sharenet target by $17 \%$, to $\$ 0.30$. Also, Corning's relatively low tax rate should increase this year to more normal levels, from $15 \%$ to $20 \%$. Revenues should rise to about $\$ 8$ billion, thanks to the company's other segments. As for the balance sheet, the company expects to increase its debt by about $\$ 750$ million worth of un-

Owns $50 \%$ interests in glass panel producer Samsung Corning and silicone product maker Dow Corning. R\&D: $8.5 \%$ of '11 sales. Has about 28,800 emplys. BlackRock Inc. owns $7.1 \%$ of stock; Capital Research Global, 7.7\%; off. \& dir., .6\% (4/11 Proxy). Pres. \& CEO: Wendell P. Weeks. Inc.: NY. Addr.: One Riverfront Plaza, Corning, NY 14831. Tel.: 607-974-9000. Int.: www.corning.com.
secured notes. All told, 2012 results should be decidedly weaker than the healthy performance turned in in 2010 and 2011, as we now look for share net of $\$ 1.35, \$ 0.40$ less than our last estimate.

## For 2013, we are introducing an earn-

 ings estimate of $\$ 1.50$, as the company works to improve profitability. Weakness in Display Technologies should keep overall income restrained. Longer term, the company's other segments ought to make up for some of the softness in the display panel business, helping the rebound we envision. F or the next 3 to 5 years, we especially like the Telecommunications segment's potential, which should benefit from more demand for fiber optics, as well as the prospects for the company's proprietary Gorilla Glass technology, a thin and resistant type of glass for mobile devices. All told, our share-net estimate for the 2015-2017 period is $\$ 2.25$. Given our outlook, neutrally ranked Corning shares offer better-thanaverage capital appreciation, but conservative investors should remain wary of softness in GLW's biggest segment. Marek MscichowskiApril 6, 2012

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[^0]:    (A) Avg. shs. outst. to '96; dil. thereafter. Excl. '10, 184; Q2'11, d1\&; Q3'11, 34. Excl. disc. historically paid in late Mar., June, and Sept., nonrecurrings: '98, d4¢; '99, 1¢; '00, d77¢; '01, oper.: '96, d25¢; '98, 9¢; '00, 2¢; '02, 46¢; '04, and mid-Dec. (C) In mill., adj. for stock split. (D) d\$6.06; '02, d\$1.52; '03, d28c; '04, d\$2.02; '05, 14.2008 earnings do not sum due to rounding.

    Company's Financial Strength Stock's Price Stability
    Price Growth Persistence d47¢; '06, 4¢; '07, d7¢; '08, \$1.79; '09, d7¢; $\quad$ Next earnings report due early May. (B) Divd's

